

Investing in Specialised Services NHS England Consultation

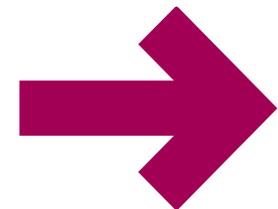
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What we'll cover

- Commissioning of specialised services in Yorkshire and the Humber
- How are investment decisions made in NHS England?
- The Consultation
 - Principles
 - Processes
 - Prioritising service reviews



What are Specialised Services

From April 2013, NHS England became responsible for commissioning specialised services.

Highly specialised

- Rare conditions
- Very low patient numbers
- Very few hospitals
- Examples:
- *Heart and lung transplantation*
- *Treatment of rare eye conditions*



Specialised services

- Episodic specialised services
- Examples:
- *Paediatric and Neonatal Intensive care*
- *Severe burn care*
- *Specialised cancer surgery*



Specialised services

- 'Pathway' specialised services
- Long term conditions
- Examples:
- *Kidney care*
- *Mental health*
- *Cardiac care*
- *Cancer services*

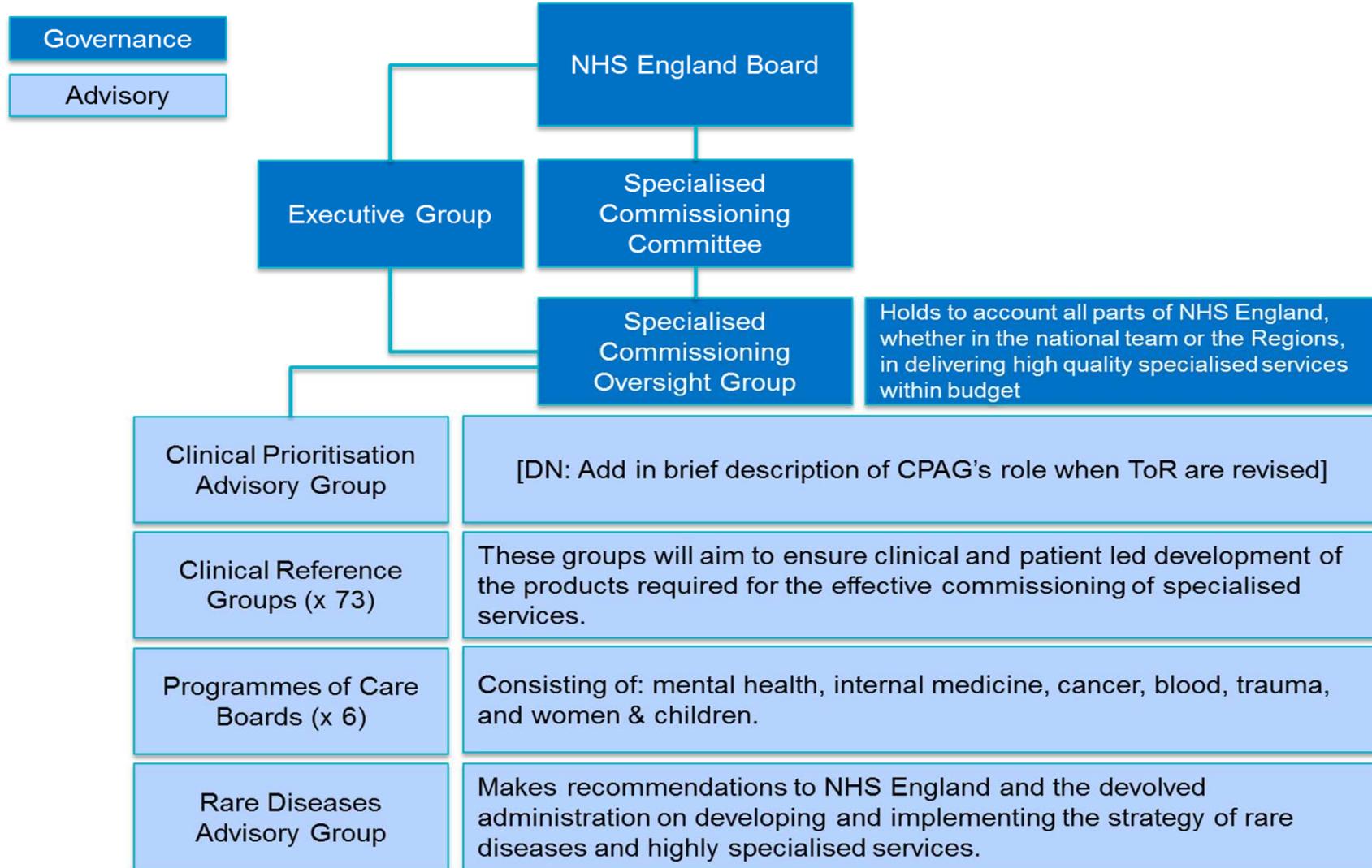


Commissioning Specialised Services

- NHS England Commissions these services at a **national level**, with a view to achieving a **greater consistency and quality of care**, through the implementation of national service specifications and clinical policies.
- The specialised services portfolio **currently costs about £13bn each year, (approx. £1.3bn in Y&H)**, with pressure for substantial growth in activity and costs year on year.
- NHS England is seeking to ensure that the **principles and process** for making decisions on investing in specialised services are well informed, evidence-led and in line with the expectations of patients and the public.



How are investment decisions made?



What are NHS England Consulting on?

1. Principles
2. Process
3. Decision making
4. Service reviews

Closes 27th April

<https://www.engage.england.nhs.uk/consultation/investing-in-specialised-commissioning>

Principles of Decision making

The proposed principles for prioritisation – are these the right ones, are there others?

- **General:** That transparency of process, ensuring diverse range of stakeholders input, and adhering to all relevant guidance has been adhered to
- **Clinical Effectiveness**
- **Equity**
- **Cost**

Process for decision making and Health Inequalities

Impact upon health inequalities – what impact will these principles and processes have on health inequalities?

Are there specific factors specific to Yorkshire and Humber which these will impact upon?

The proposed process for prioritisation – particularly if there are any additional stages where engagement with patients and the public should take place?

Process for decision making

5 stage approach proposed building on approach used in 14/15.

Utilising Clinical expertise from the **Clinical Reference Group**, with coordination and oversight from the **National Programme of Care**

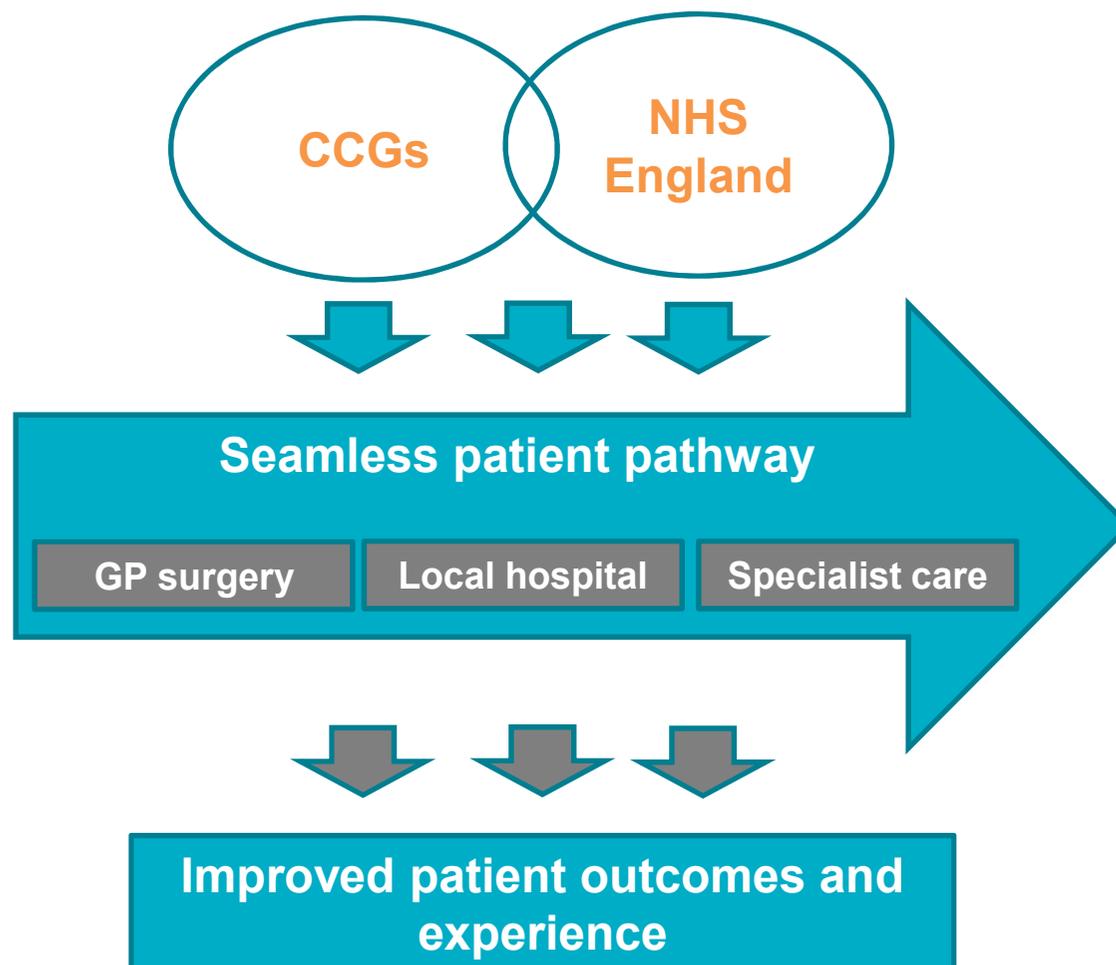
- **Scanning**
- **Planning.**
- **Building the clinical case**
- **Impact analysis and consultation**
- **Governance**

Proposed decision making process

- **1st Orders:** NHS England has a statutory requirement to fund NICE recommended Technology Appraisals and the appraisals undertaken as part of the Highly Specialised Technologies Programme. This is non-discretionary and impact estimated for 15/16 at circa £270m.
- **2nd Orders:** NHS England Constitutional requirements. Included delivery of 18 week referral to treatment and 14/62-day cancer targets. Most of these requirements are aggregated from local needs analysis building a national investment plan.
- **3rd Orders:** Development to support national service strategies ; pre-existing or locally defined service changes
- **4th Orders:** All other specialised services developments.

Service Reviews

We are also keen to hear your views on NHS England's rolling programme of service reviews on how specialised services are delivered.



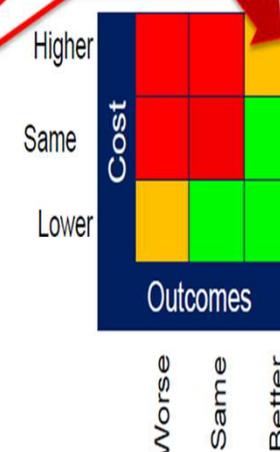
Which Services are a priority?

- Consultation ask for proposals
- Small number of national reviews
- Regional reviews on prioritised areas
- Clinical Commissioning Groups (CCGs) are critical to the ambition to achieve world-class patient outcomes and experience in specialised services.
- Strong working relationships and shared decision-making are important.
- Yorkshire and Humber Specialised Commissioning Oversight Group

Lifecycle project control (example)

Stage	By Date
Opportunity Scoped	01-Jan-15
Project Mobilised	26-Jan-15
Baseline Assessment Complete	31-Mar-15
Future State & Gap Analysis Complete	01-Jun-15
Commissioning Strategy & Model Prioritised	30-Jun-15
Consultation Complete	15-Aug-15
Sourcing Approach Signed Off	07-Sep-15
Procurement ITT Published	15-Oct-15
Procurement Award Standstill Ended	30-Jan-16
Contingency (Challenge/Slippage)	28-Feb-16
Contract Signed	15-Mar-16
New Service Commenced	31-May-16

Milestone needs to align to prioritisation cycle if investing



Consultation questions

25 NHS England would like to hear your views on the following questions, which can be answered via the online survey:

a) The Principles

Q1. Do you have any comments on the principles (listed in paragraph 19 above) that we have proposed to underpin the process for making investment decisions about specialised services?

Q2. Are there any other principles that you think NHS England should adopt as part of its process for making investment decisions about specialised services?

b) The Process

Q3. Do you have any comments on the proposed process (described above in paragraphs 20 – 24) for making investment decisions about specialised services?

Q4. Are there any additional stages in the process that we should consider introducing?

5 A sub-committee of the NHS England Board

- Q5. Are there any additional stages in the process, where engagement with patients and the public should take place?
- c) Reducing inequalities
- Q6. Please provide any comments that you may have about the potential impact on equality and health inequalities which might arise as a result of the principles and process that we have described?
- d) Other
- Q7. Are there any other considerations that you think we should take into account when developing the principles and process for investing in specialised services?
- e) Service reviews Q8. As well as hearing your views on which treatments and services NHS England should prioritise for investment, we are also keen to hear your views on NHS England's rolling programme of service reviews on how specialised services are delivered. If you have any views on which services should be prioritised for a service review in 2015/16, please tell us.
- f) Declaration Before completing the survey you must declare any financial or other interests in any specialised services. For example, if you are responding on behalf of a voluntary organisation and your organisation received any funding within the last two years (including sponsorship or grants) from companies that manufacture drugs or treatments used in the treatment of specialised services, you must declare this. If you are a commercial supplier to the NHS of specialised services this should also be specified.